



February 13, 2025

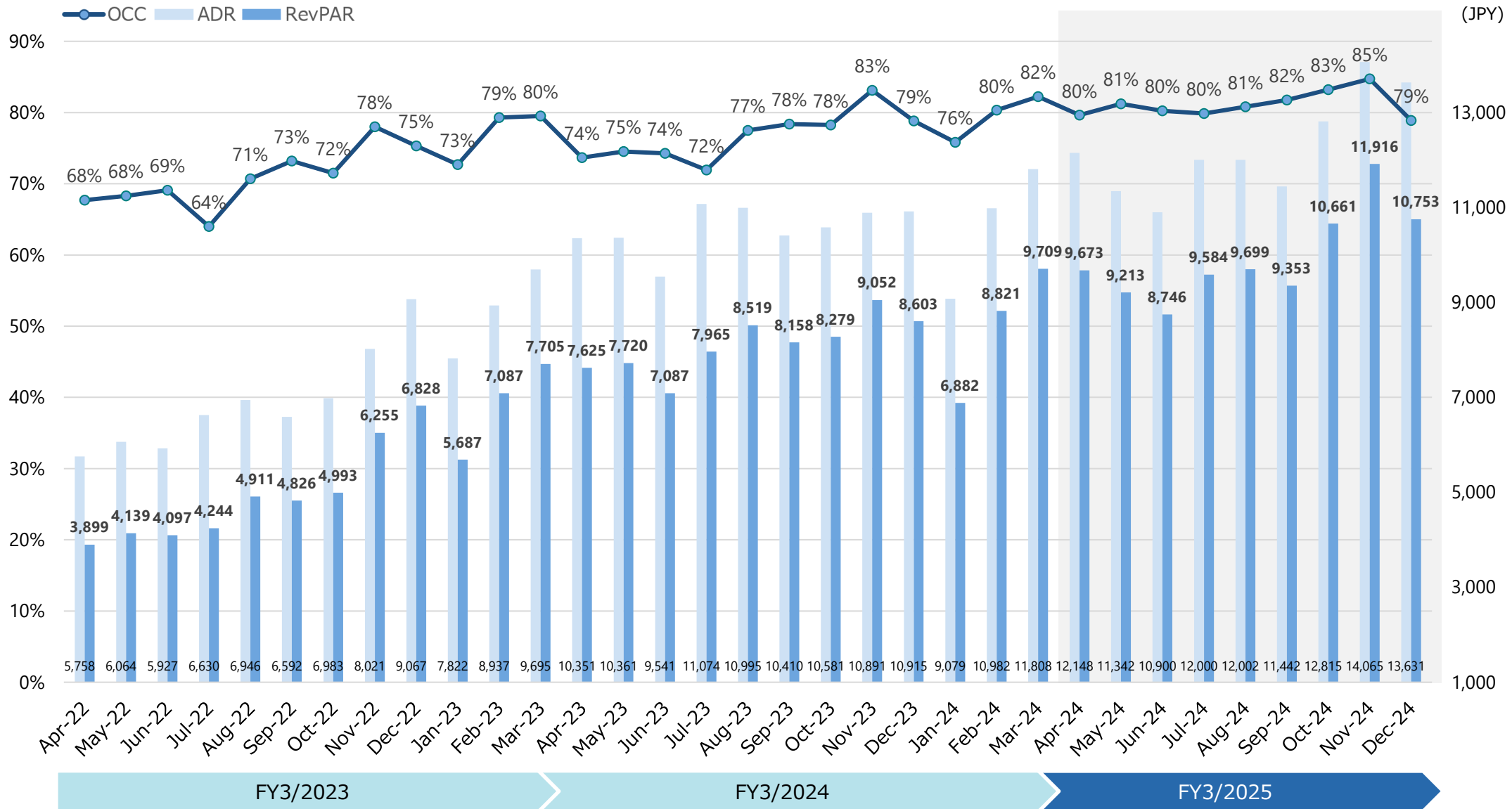
KPI Report

Fiscal Year Ended March 31, 2025, Q3

Polaris Holdings Co., Ltd.

Tokyo Stock Exchange (code: 3010)

KPY Monthly Trends (Domestic Hotels)



(Notes)

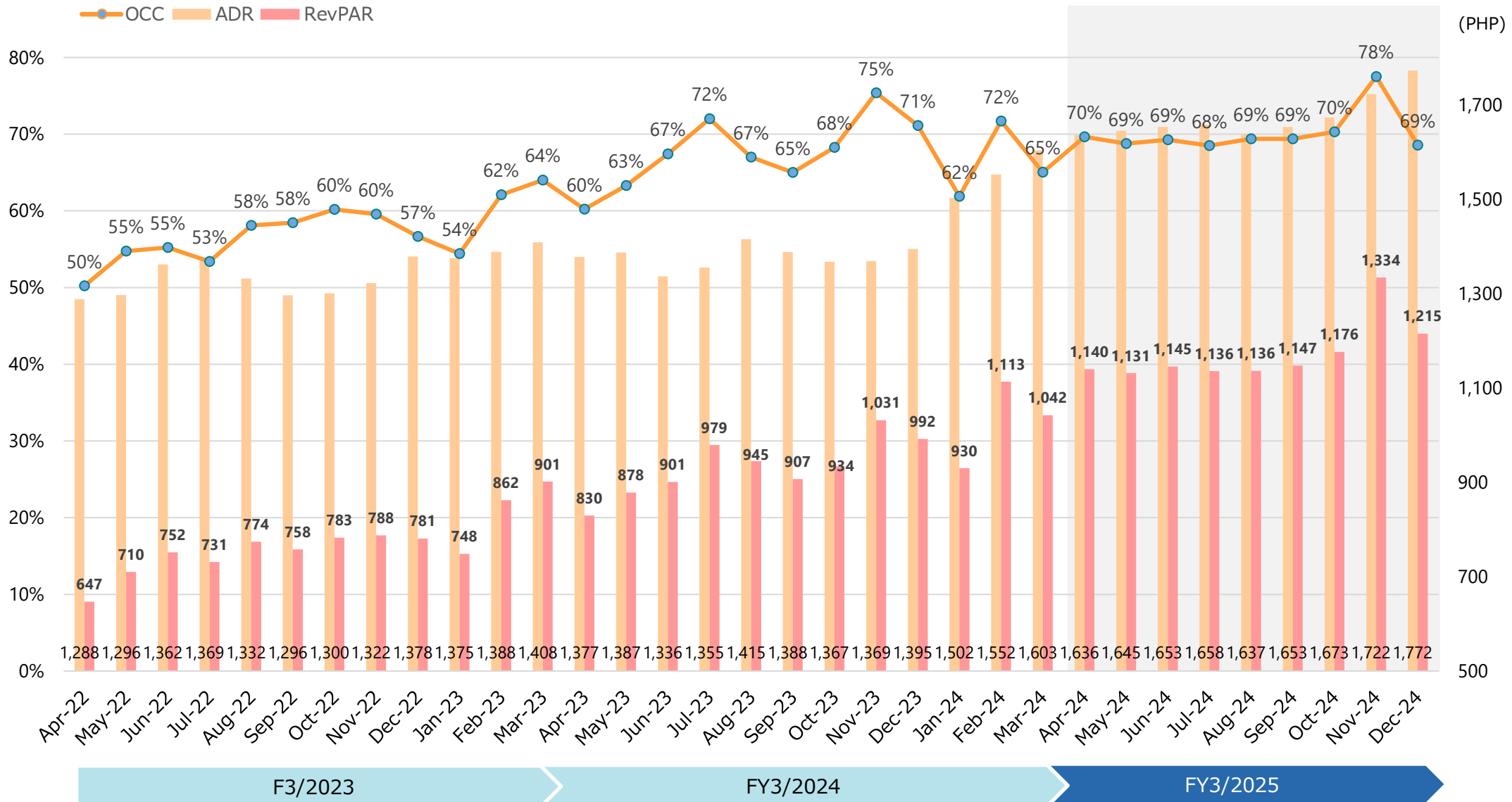
OCC (%) : Average Occupancy Ratio

ADR (JPY) : Average Daily Rate

RevPAR (JPY) : Revenue Per Available Room (OCC x ADR)

※The weighted average of each indicator for hotels that were actually in operation as of each month is shown.

KPY Monthly Trends (Overseas Hotels)



Notes)

OCC (%) : Average Occupancy Ratio

ADR (PhP) : Average Daily Rate

RevPAR (PhP) : Revenue Per Available Room (OCC x ADR)

※The weighted average of each indicator for hotels that were actually in operation as of each month is shown.

※Results (overseas) are reflected in the consolidated financial statements three months earlier.