

P * L A R I S

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FOR IMMEDIATE RELEASE

Company Name: Polaris Holdings Co., Ltd.

Representative: Takahiro Tsujikawa

President & CEO

Stock Listing: Tokyo Stock Exchange, Standard Section

Stock Code: 3010

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<u>Polaris Executes a Management Agreement</u> for a Luxury Boutique Hotel in Ito City, Shizuoka

Polaris Holdings Co., Ltd. (hereinafter "Polaris" or the "Company") announced today that Fino Hotels Co., Ltd. (hereinafter "Fino Hotels"), a subsidiary of Polaris, has executed a management agreement (hereinafter the "Management Agreement") to operate a luxury boutique hotel named "Hotel Futari Komorebi" (hereinafter the "Hotel") owned by AQUA RESORT Co., Ltd. (hereinafter "AQUA RESORT") in Ito City, Shizuoka.

1. Background and Reasons of the Execution of the Management Agreement

Polaris Group has been actively expanding its hotel operating platform based on the growth strategy outlined in the Medium-Term Management Plan, by rapidly expanding the acquisition of new hotel management opportunities from the Company's sponsor, Star Asia Group, as well as from other third-party hotel owners.

Furthermore, while Polaris Group is continues to operate mainly the limited-service hotels, the Company identifies in the Medeum-Term Management Plan that one of the core growth strategies is to operate additional hotels in new hotel categories—such as resort hotels, traditional ryokan, and full-service hotels—which will help to improve the Company's overall organizational capabilities.

AQUA RESORT has highly valued both the hotel operating performance and further growth potential of the Polaris Group and has therefore decided to execute the Management Agreement for this boutique hotel.

The Hotel will be managed under a fee-based management contract which will further help to lower the breakeven point of Polaris, but will also enhance earnings, return on equity (ROE), and shareholder value by further leveraging economies of scale of the Polaris hotel operating platform. Polaris intends to continue optimizing the best balance between fee-based and fixed and variable rent contract types with the aim of building a revenue structure that combines both stability and growth, while maximizing earnings.

The Hotel, located in nearby Shizuoka Prefecture, with easy access from the Tokyo metropolitan area. The Hotel is approximately a 5-minute drive from the nearest train station, the JR Ajiro Station, and a 15-minute drive from JR Ito Station. Furthermore, the Hotel is only a 25-minute drive from the nearest Shinkansen station at JR Atami.

Each of the 10 guest rooms offers approximately 100 square meters of space and each is equipped with a private free-flowing hot-spring water bath with a view. In addition, the Hotel offers a French full-course dinner made with fresh local ingredients and an all-inclusive service plan that includes both meals and beverages allowing guests to enjoy both food and drinks freely throughout the property during their stay.

The Hotel, will be the first luxury boutique hotel managed by Polaris which highlights the Group's plan to actively pursue the operation of new hotel categories. This growth will further expand the Company's hotel operating platform as well as target new business opportunities to accelerate growth which will further enhance the Company's operational capabilities and increase profitability. After the commencement of the operation of the Hotel, in May 2025, the total number of rooms under management by Polaris will increase to 15,510 rooms (including the number of rooms scheduled to be managed)

2. Outline of the Hotel

(i) Hotel Name	Hotel Futari Komorebi
(ii) Location	3594-809, Usami Aza-Tomita, Ito-shi, Shizuoka, Japan
(iii) Property Overview	3 floors above ground, 1 basement floor
(iv) Number of rooms	10 rooms

3. Outline of the Counterparty

		T		
(i)	Name	AQUA RESORT Co, Ltd.		
(ii)	Location	3-20-6 Myojin-cho, Hachioj	ji City, Tokyo	
(iii)	Job title and name of representative	Representative Director: Hir	Representative Director: Hiroki Sato	
(iv)	Description of business	Real estate business		
(v)	Share capital	JPY 90 million		
(vi)	Date of establishment	June 15, 2009		
		Capital relationship	There are no relationships to be specifically noted.	
Relationship between		Personnel relationship	There are no relationships to be specifically noted.	
(vii)	the Company and subject company	Business relationship	There are no relationships to be specifically noted.	
		Status as a Related party	The Counterparty does not fall under the category of related party.	

4. Outline of Fino Hotels

(i)	Name	Fino Hotels Co., Ltd.
(ii)	Location	1-12-3, Iwamotocho, Chiyoda-ku, Tokyo 101-0032, Japan
(iii)	Job title and of representative	President and Representative Director, Shigeru Takakura
(iv)	Description of business	Hotel operation
(v)	Share capital	JPY 10 million

5. Schedule (Planned)

(i)	Execution of the Management Agreement	March 31, 2025
(ii)	Start of Hotel Operation	May 1, 2025 (Scheduled)

6. Outlook

Since the commencement of operation of the Hotel is scheduled for May 2025, the execution of the Management Agreement

will have no impact on the current fiscal year's financial performance.

(Reference) Hotel Photos

All Rooms with Balcony

All Rooms with Hot Spring Bath



Guest Room (Example)

Restaurant



Cuisine (Example)







Reference

■Status of the Company's Operating Platform

Classification		Number of hotels	Number of rooms
I	Domestic	73 hotels	10,968 rooms
In operation	Overseas	14 hotels	2,453 rooms
New openings scheduled	Domestic	17 hotels	2,089 rooms
Total		104 hotels	15,510rooms

■List of the New Hotels to Be Operated by Polaris Group

Opening Period	Hotel Name	Location	Number of	Start of Hotel
	1 6		rooms	Operation
March 2026 Term	March 2026 Term KOKO HOTEL Numazu Inter		151 rooms	April 2025
	TOTAL TIE TEE TAIMEE MACE	Numazu-shi, Shizuoka	131 100115	тртт 2023
	KOKO HOTEL Numazu Ekimae	7, Takashima-cho,	92 rooms	April 2025
	KOKO 110 I LE I Vuillazu Ekilliac	Numazu-shi, Shizuoka	72 TOOMS	April 2023
		3594-809, Usami Aza-		
	Hotel Futari Komorebi	Tomita, Ito-shi,	<u>10 rooms</u>	May 2025
		Shizuoka, Japan		
	KOKO HOTEL OsakaNanba	1, Sennichimae, Chuo-	220	M 2025
	Sennichimae	ku, Osaka-shi, Osaka	320 rooms	May 2025
	KOKO HOTEL T. I. N. I. I.	6, Nishikasai, Edogawa-	104	A 42025
	KOKO HOTEL Tokyo Nishikasai	ku, Tokyo	184 rooms	August 2025
		4, Tsurumichuo,		
	KOKO HOTEL Yokohama Tsurumi	Tsurumi-ku, Yokohama-	185 rooms	August 2025
		shi, Kanagawa		
	W . F . I . I . III . I ()	Shimogyo-ku, Kyoto-	50	September
	Kyoto Fuyacho-dori Hotel (tentative)	shi, Kyoto	58 rooms	2025
March 2027 Term	KOKO HOTEL Kaihin Makuhari	2, Hibino, Mihama-ku,	201	G : 2026
	(tentative)	Chiba-shi, Chiba	301 rooms	Spring 2026
	Hotel Wing International Sendai	4, Chuo, Aoba-ku,	117	M 2026
	Ekimae (tentative)	Sendai-shi, Miyagi	117 rooms	May 2026
	KOKO HOTEL Residence Oshiage	1-chome, Oshiage,	25 rooms	L-L-2026
	(tentative)	Sumida-ku, Tokyo	23 rooms	July 2026
March 2028 Term	KOKO HOTEL Naha Maejima	3, Maejima, Naha-shi,	122	S
	(tentative)	Okinawa	132 rooms	Spring 2027
	KOKO HOTEL Residence Kita-	Kita-Ueno, Taito-ku,	20	G : 2027
	Ueno (tentative)	Tokyo	39 rooms	Spring 2027
	KOKO HOTEL Residence Ueno	1, Higashi Ueno, Taito-	52	C 2027
	Shin-Okachimachi I (tentative)	ku, Tokyo	52 rooms	Summer 2027
	KOKO HOTEL Residence Ueno	3, Taito, Taito-ku, Tokyo	52	E 11 2027
	Shin-Okachimachi II (tentative)		52 rooms	Fall 2027
	KOKO HOTEL Residence Honjo-	3-chome, Azumabashi,	45	E 1 2020
	Azumabashi (tentative)	Sumida-ku, Tokyo	45 rooms	February 2028

March 2029 Term	Hotel Wing International Omori Ekimae (tentative)	2, Sanno, Ota-ku, Tokyo	153 rooms	Spring 2028
	KOKO HOTEL Premier Naha (tentative)	Naha-shi, Okinawa	173 rooms	Summer 2028

^{*} The hotels to be opened listed above are based on current plans and subject to change in the future.

■List of Hotels in Operation (Domestic)

KOKO HOTEL

H-4-IN	Laudian	Number of	
Hotel Name	Location	rooms	
VOVO HOTEL Sannara Elzimaa	3-3-10, Kita 1-jo Nishi, Chuo-ku, Sapporo-shi,	224 rooms	
KOKO HOTEL Sapporo Ekimae	Hokkaido 060-0001, Japan	224 100HIS	
KOKO HOTEL Sapporo Odori	6-8-1, Minami 1-jo Nishi, Chuo-ku, Sapporo-shi,	145 rooms	
KOKO HOTEL Sappolo Odon	Hokkaido 060-0061, Japan	143 1001118	
KOKO HOTEL Sendai Kotodai Park	2-15-10, Honmachi, Aoba-ku, Sendai-shi, Miyagi 980-	230 rooms	
KOKO ITO IEE SCHaar Kotodar I ark	0014, Japan	230 1001113	
KOKO HOTEL Sendai Station West	3-8-27, Chuo, Aoba-ku, Sendai-shi, Miyagi 980-0021,	170 rooms	
KOKO HOTEL SCHAM Station West	Japan	1701001113	
KOKO HOTEL Sendai Station South	4-7-1 Chuo, Aoba-ku, Sendai-shi, Miyagi 980-0021,	190 rooms	
KOKO HOTEL Schuar Station South	Japan	1901001118	
KOKO HOTEL Ginza 1-chome	1-9-5, Ginza, Chuo-ku, Tokyo 104-0061, Japan	305 rooms	
KOKO HOTEL Tsukiji Ginza	6-8-8, Tsukiji, Chuo-ku, Tokyo 104-0045, Japan	188 rooms	
KOKO HOTEL Residence Asakusa	3-24-2, Nishiasakusa, Taito-ku, Tokyo 111-0035,	40	
Kappabashi	Japan	42 rooms	
KOKO HOTEL Residence Asakusa	2-8-12, Kotobuki, Taito-ku, Tokyo 111-0042, Japan	47	
Tawaramachi		47 rooms	
VOVO HOTEL Promise Wilhombach: Houseah	2-30-4, Nihonbashi Hamacho, Chuo-ku, Tokyo 103-	222	
KOKO HOTEL Premier Nihonbashi Hamacho	0007, Japan	223 rooms	
KOKO HOTEL Premier Kanazawa Korinbo	1-2-16, Korinbo, Kanazawa-shi, Ishikawa 920-0961,	207 rooms	
KOKO HOTEL Flettilet Kanazawa Kotililoo	Japan	207 100HIS	
KOKO HOTEL Nagoya Sakae	3-15-21 Nishiki, Naka-ku, Nagoya-shi, Aichi 460-	204 rooms	
KOKO HOTEL Nagoya Sakac	0003, Japan	204 100HIS	
KOKO HOTEL Residence Kyoto Nijo Castle	724 Shimomatsuyacho, Kamanza-dori Oike-agaru,	36 rooms	
KOKO HOTEL Residence Kyolo Nijo Castie	Nakagyo-ku, Kyoto-shi, Kyoto 604-0034, Japan	30 100HIS	
KOKO HOTEL Osaka Shinsaibashi	3-3-17 Minamisenba, Chuo-ku, Osaka-shi, Osaka 542-	211 rooms	
KOKO HOTEL Osaka Shirisaloashi	0081, Japan	2111001113	
KOKO HOTEL Osaka Namba	5-8-25, Nippombashi, Naniwa-ku, Osaka-shi, Osaka	100 rooms	
KOKO HOTEL OSaka Ivanioa	556-0005, Japan	100 1001118	
KOKO HOTEL Kobe Sannomiya	63, Naniwamachi, Chuo-ku, Kobe-shi, Hyogo 650-	141 rooms	
KOKO HOTEL Kooc Sailionilya	0035, Japan	171 1001118	
KOKO HOTEL Hiroshima Ekimae	10-3, Kyobashicho, Minami-ku, Hiroshima-shi,	250 rooms	
KOKO HOTEL I III OSHII II EKII I I E	Hiroshima 732-0828, Japan	250 100HIS	

KOKO HOTEL Fukuoka Tenjin	1-22-14, Imaizumi, Chuo-ku, Fukuoka-shi, Fukuoka	159 rooms	
	810-0021, Japan	137 1001118	
VOVO HOTEL Dramias Variantes	3-20, Sakuramachi, Chuo-ku, Kumamoto-shi,	205 rooms	
KOKO HOTEL Premier Kumamoto	Kumamoto 860-0805, Japan	203 fooilis	
VOVO HOTEL Vacashima Tanmankan	4-24, HigashiSengokucho, Kagoshima-shi,	205 rooms	
KOKO HOTEL Kagoshima Tenmonkan	Kagoshima 892-0842, Japan	295 rooms	

Best Western

Hotel Name	Location	Number of rooms
Best Western PLUS Hotel Fino Chitose	3-13, Chiyodacho, Chitose-shi, Hokkaido 066-0062, Japan	154 rooms
Best Western Hotel Fino Tokyo Akasaka	3-7-12, Akasaka, Minato-ku, Tokyo 107-0052, Japan	87 rooms
Best Western Hotel Fino Shin-Yokohama	2-2-11, Shin-yokohama, Kohoku-ku, Yokohama-shi, Kanagawa 222-0033, Japan	108 rooms
Best Western Plus Nagoya Sakae	4-6-1, Sakae, Naka-Ku, Nagoya-shi, Aichi 460-0008, Japan	143 rooms
KAYA Kyoto Nijo Castle, BW Signature Collection by Best Western	50, Daimonjicho, Marutamachi-Sagaru Aburanokouji- dori, Nakagyo-ku, Kyoto-shi, Kyoto 604-0071, Japan	57 rooms
SureStay PLUS Hotel by Best Western Shin-Osaka	2-11-21, Nishi-nakajima, Yodogawa-ku, Osaka-shi, Osaka 532-0011, Japan	108 rooms
Best Western Osaka Tsukamoto	2-21-9, Tsukamoto, Yodogawa-ku, Osaka-shi, Osaka 532-0026, Japan	105 rooms
Best Western PLUS Hotel Fino Osaka Kitahama	1-7-17, Imabashi, Chuo-ku, Osaka-shi, Osaka 541- 0042, Japan	129 rooms
Best Western Hotel Fino Osaka Shinsaibashi	1-2-19, Higashi-shinsaibashi, Chuo-ku, Osaka-shi, Osaka 542-0083, Japan	179 rooms
Best Western PLUS Fukuoka Tenjin-minami	3-13-19, Haruyoshi, Chuo-ku, Fukuoka-shi, Fukuoka 810-0003, Japan	236 rooms

VALUE THE HOTEL

Hotel Name	Location	Number of
Hotel Name	Location	rooms
VALUE THE HOTEL Co., L. N. A.	555-1, Sengarita, Kamiyoden, Natori-shi, Miyagi 981-	214
VALUE THE HOTEL Sendai Natori	1222 Japan	314 rooms
VALUE THE HOTEL Islands	3-15-37, Minaminakasato, Ishinomaki-shi, Miyagi	92
VALUE THE HOTEL Ishinomaki	986-0814 Japan	82 rooms
VALUE THE HOTEL Higashimatsushima	215, Yachi, Komatsu, Higashimatsushima-shi, Miyagi	407 no omes
Yamoto	981-0504 Japan	407 rooms
VALUE THE HOTEL Naraha Kidoekimae	7-1, Issyotaira, Yamadaoka, Naraha-machi, Futaba-	107 rooms
VALUE THE HOTEL Narana Kidoekimae	gun, Fukushima 979-0513 Japan	107 fooilis

Hotel Wing International

Hotel Name	Location	Number of
Hotel Wing International Asahikawa Station	7-3112, Miyashita-dori, Asahikawa City, Hokkaido 070-0030 Japan	rooms 260 rooms
Hotel Wing International Sapporo Susukino	2-2, Minami 6-jo Nishi 6-chome, Chuo-ku, Sapporo, Hokkaido 064-0806 Japan	165 rooms
Hotel Wing International Tomakomai	5-7-1, Omotemachi, Tomakomai City, Hokkaido 053- 0022 Japan	182 rooms
Hotel Wing International Chitose	2-2-10, Chiyoda-cho, Chitose City, Hokkaido 066- 0062 Japan	152 rooms
Hotel Wing International Sukagawa	36-1, Nakamachi, Sukagawa City, Fukushima 962- 0845 Japan	106 rooms
Hotel Wing International Hitachi	1-5-12, Saiwai-cho, Hitachi City, Ibaraki 317-0073 Japan	67 rooms
Hotel Wing International Kashima	1-24-1, Onohara, Kamisu City, Ibaraki 314-0144 Japan	134 rooms
Hotel Wing International Premium Tokyo Yotsuya	3-14-1, Yotsuya, Shinjuku-ku, Tokyo 160-0004 Japan	185 rooms
Hotel Wing International Shimbashi Oneimon Gate	6-20-8, Shinbashi, Minato-ku, Tokyo 105-0004 Japan	93 rooms
Hotel Wing International Ikebukuro	3-10-7, Higashiikebukuro, Toshima-ku, Tokyo 170-0013 Japan	90 rooms
Hotel Wing International Select Ikebukuro	3-7-1, Higashiikebukuro, Toshima-ku, Tokyo 170-0013 Japan	152 rooms
Hotel Wing International Korakuen	1-25-11, Hongo, Bunkyo-ku, Tokyo 113-0033 Japan	114 rooms
Hotel Wing International Select Ueno Okachimachi	2-18-4, Higashiueno, Taito-ku, Tokyo 110-0015 Japan	141 rooms
Hotel Wing International Select Asakusa Komagata	2-7-5, Komagata, Taito-ku, Tokyo 111-0043 Japan	69 rooms
Hotel Wing International Tokyo Akabane	1-39-17, Akabanenishi, Kita-ku, Tokyo 115-0055 Japan	109 rooms
Hotel Wing International Shonan Fujisawa	109-5, Fujisawa, Fujisawa City, Kanagawa 251-0052 Japan	80 rooms
Hotel Wing International Sagamihara	5-1-30, Kamimizo, Chuo-ku, Sagamihara-shi, Kanagawa 252-0243 Japan	130 rooms
Hotel Wing International Shizuoka	11-1, Nanamacho, Aoi Ward, Shizuoka City, Shizuoka 420-0035 Japan	186 rooms
Hotel Wing International Premium Kanazawa Station	8-13, Horikawa Shinmachi, Kanazawa City, Ishikawa 920-0849 Japan	121 rooms
Hotel Wing International Hida Takayama	2-51, Hatadacho, Takayama City, Gifu 506-0008 Japan	139 rooms
Hotel Wing International Nagoya	1-4-11, Nishiki, Naka Ward, Nagoya City, Aichi 460-0003 Japan	224 rooms

	3-12-23-2 Sakae, Naka-ku, Nagoya City, Aichi 460-	
Hotel Wing International Select Nagoya Sakae	0008 Japan	120 rooms
Hotel Wing International Premium Kyoto	407-6, Wakuni-cho, Sakyo Ward, Kyoto City, Kyoto,	
Sanjo	606-8363 Japan	88 rooms
Hotel Wing International Kyoto Shijo	319, Takatsuji-dori Karasuma Nishiiru Honeya-cho,	
Karasuma	Kyoto City, Shimogyo Ward, Kyoto 600-8425 Japan	78 rooms
Hotel Wing International Premium Osaka	3-6-16, Ebisu Higashi, Naniwa-ku, Osaka-shi, Osaka	128 rooms
Shinsekai	556-0002 Japan	
Hotel Wing International Select Osaka Umeda	8-4 Kamiyamacho, Kita-ku, Osaka City, Osaka 530-	138 rooms
	0026 Japan	
Hotel Wing International Select Higashiosaka	2-1-2, Nagatahigashi, Higashi-Osaka City, Osaka 577-	132 rooms
	0012 Japan	132 1001115
Hotel Wing International Kobe Shin-Nagata	5-1-1 Wakamatsucho, Nagata Ward, Kobe City, Hyogo	133 rooms
Station	653-0038 Japan	
Hotel Wing International Himeji	670 Watamachi, Himeji City, Hyogo 0921-132 Japan	111 rooms
Hotel Wing International Takamatsu	2-2-3, Kawaramachi, Takamatsu City, Kagawa 760-	132 rooms
	0052 Japan	
Hotel Wing International Shimonoseki	3-11-2, Takezakicho, Shimonoseki City, Yamaguchi	101 rooms
	750-0025 Japan	
Western Control of the Control of th	3-22-19, Hakataekimae, Hakata-ku, Fukuoka City,	213 rooms
Hotel Wing International Select Hakata Station	Fukuoka 812-0011 Japan	
Hotel Wing International Hakata	1-17-17, Hakataeki Higashi, Hakata-ku, Fukuoka City,	109 rooms
Shinkanseguchi	Fukuoka 812-0013 Japan	
Hotel Wing International Select Kumamoto	2-13, Suidocho, Chuo-ku, Kumamoto City, Kumamoto	
	860-0844 Japan	152 rooms
Hotel Wing International Yatsushiro,	23-1, Asahi Chuo-dori, Yatsushiro City, Kumamoto	
Kumamoto	866-0844 Japan	130 rooms
Hotel Wing International Miyakonojo	35-10, Kitaharacho, Miyakonojo City, Miyazaki 885-	93 rooms
	0024 Japan	
Hotel Wing International Flood	48-5, Showa-cho, Izumi City, Kagoshima 899-0202	108 rooms
	Japan	
	1	

Tenza Hotel

Hotel Name	Location	Number of
		rooms
Tenza Hotel & Sky Spa Sapporo Central	6-1, South 2-jo Nishi 8-chome Chuo Ward, Sapporo	195 rooms
	City, Hokkaido 060-0062 Japan	
Tenza Hotel Hakata Station	2-5-33, Hakata Station East, Hakata Ward, Fukuoka	120 rooms
	City, Fukuoka 812-0013 Japan	

List of Hotels in Operation (Overseas)

Hotel Name	Location	Number of rooms
Red Planet Davao	J.P. Laurel Avenue Davao City 8000 Philippines	155 rooms
Red Planet Manila Ortigas	Lot 5, Block 4, Shaw Boulevard Pasig 1600 Philippines	182 rooms
Red Planet Aurora Boulevard	Corner of Aurora Boulevard and Stanford Street, Cubao, Quezon City	167 rooms
Red Planet Manila Aseana City	Lot 38 Block 2, Bradco Avenue, Paranaque City 1700, Philippines	200 rooms
Red Planet Manila Amorsolo	99 Urban Avenue, Brgy. Pio Del Pilar, Makati City 1230, Philippines	189 rooms
Red Planet Angeles City	Don Juico Avenue, Malabanias, Angeles City, Pampanga 2009, Philippines	165 rooms
Red Planet Cebu	36 Archbishop Reyes Avenue, Cebu City 6000, Philippines	150 rooms
Red Planet Manila Mabini	1740 A. Mabini St., Malate Manila 1004 Philippines	167 rooms
Red Planet Manila Bay	Corner of Arquiza and Alhambra St., Ermita, Manila 0930, Philippines	150 rooms
Red Planet Manila Binondo	251-61 Juan Luna St., Binondo, Manila 1006, Philippines	171 rooms
Red Planet Manila Makati	E. Mercado Corner F. Calderon St., Kalayaan Avenue, Barangay Poblacion, Makati City 1210, Philippines	213 rooms
Red Planet Cagayan de Oro	C.M. Recto Avenue, Cagayan de Oro City 9000, Philippines	159 rooms
Red Planet Quezon Timog	100 Timog Avenue Barangay Sacred Heart Quezon City 1100, Philippines	140 rooms
Red Planet BGC The Fort	10th Avenue corner 40th Street, Bonifacio Global City, Taguig 1630	245 rooms

End

NOTE: This is an English translation summary of the Company's announcement in Japanese. No assurances or warranties are given for completeness or accuracy of this English translation summary.